

Council

8 February 2024

Cabinet recommendations to Council - New Corporate Strategy: Vision 2036 and Corporate Delivery Plan

Report Author:	Martin Guest, Senior Corporate Policy Officer 01664 502413 mguest@melton.gov.uk
Chief Officer Responsible:	Edd de Coverly, Chief Executive 01664 502536 edecoverly@melton.gov.uk
Lead Member/Relevant Portfolio Holder	Councillor Pip Allnatt - Leader of the Council & Portfolio Holder for Housing and Landlord Services

Corporate Priority:	All
Relevant Ward Member(s):	All
Date of consultation with Ward Member(s):	N/A
Exempt Information:	No

1 Summary

- 1.1 With the Council's current Corporate Strategy due to end in April 2024, this report sets out the Council's new Corporate Strategy, including a longer-term vision for Melton up to 2036; with a number of strategic vision statements being proposed. This report seeks to confirm the finalised statements following a period of public consultation which took place between December 2023 and January 2024. If approved, the vision will become the cornerstone of the new Corporate Strategy setting the long-term focus and direction for the Council.
- 1.2 The vision is underpinned by a more granular 4-year Corporate Delivery Plan (CDP), which sets out specific Council objectives, actions, and timelines for delivery. The CDP is linked to the budget and MTFS and will be considered for approval alongside these key documents at Council on 8th February 2024.

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2 Recommendations

That Council:

- 2.1 Approves the Corporate Strategy including the Vision 2036 and 4-year Corporate Delivery Plan.
- 2.2 Approves the supporting documents; the refreshed Performance and Risk Management Framework (Appendix D) and the Communications and Engagement Strategy (appendix E).

3 Reason for Recommendations

- 3.1 With the Council's current Corporate Strategy due for refresh, and as part of the establishment of the new Council post-election, a review has been undertaken with members which has considered local needs, issues and opportunities, latest data trends across a range of issues, the extensive residents survey feedback from 2022 and local aspirations debated during the local elections.
- 3.2 Through this process, the Cabinet have confirmed their desire to establish a longer-term vision for Melton, aligned to the current end date of the Council's Local Plan. The Council's proposed Vision 2036 seeks to establish long term, strategic aspirations which articulate the Council's ambition for the residents, businesses and visitors in Melton. These aspirations would create the framework for the Council's focus to improve the services, facilities and infrastructure provided by the Council and its partners. These aspirations are shown in paragraphs 5.3 to 5.11.
- 3.3 The modus operandi of the long-term strategy is for it to be flexible, reviewable, and refreshable so as each year passes the planning horizon extends by another year. The aim is for the Council to develop bold ambitions but retaining financial prudence and stability.
- 3.4 Alongside this vision, this report sets out a framework which would establish the building blocks, through a four-year Corporate Delivery Plan, to enable the Council to start delivering against these long-term aspirations. Through the proposed structure of this plan and a set of new corporate priorities, the Council will ensure there is sufficient clarity and focus, as well as the required resources, at a time of ongoing significant financial pressures. The Corporate Delivery Plan is shown in Appendix A.

4 Background

- 4.1 The new Corporate Strategy, Vision 2036 and Corporate Delivery Plan were presented to the Scrutiny Committee at their meeting on 25 January 2024.
- 4.2 Cabinet are due to consider the Corporate Strategy, Vision 2036 and Corporate Delivery Plan at their meeting on 7 February 2024.

5 Main Considerations

5.1 As outlined in the New Corporate Strategy: Vision 2036 and Corporate Delivery Plan report at Appendix 1.

6 Options Considered

6.1 As outlined in the New Corporate Strategy: Vision 2036 and Corporate Delivery Plan report at Appendix 1.

7 Consultation

7.1 As outlined in the New Corporate Strategy: Vision 2036 and Corporate Delivery Plan report at Appendix 1.

8 Next Steps – Implementation and Communication

8.1 As outlined in the New Corporate Strategy: Vision 2036 and Corporate Delivery Plan report at Appendix 1.

9 Financial Implications

9.1 As outlined in the New Corporate Strategy: Vision 2036 and Corporate Delivery Plan report at Appendix 1.

Financial Implications reviewed by: See Appendix 1

10 Legal and Governance Implications

10.1 As outlined in the New Corporate Strategy: Vision 2036 and Corporate Delivery Plan report at Appendix 1.

Legal Implications reviewed by: See Appendix 1

11 Equality and Safeguarding Implications

11.1 As outlined in the New Corporate Strategy: Vision 2036 and Corporate Delivery Plan report at Appendix 1.

12 Data Protection Implications (Mandatory)

12.1 As outlined in the New Corporate Strategy: Vision 2036 and Corporate Delivery Plan report at Appendix 1.

13 Community Safety Implications

13.1 As outlined in the New Corporate Strategy: Vision 2036 and Corporate Delivery Plan report at Appendix 1.

14 Environmental and Climate Change Implications

14.1 As outlined in the New Corporate Strategy: Vision 2036 and Corporate Delivery Plan report at Appendix 1.

15 Other Implications (where significant)

15.1 As outlined in the New Corporate Strategy: Vision 2036 and Corporate Delivery Plan report at Appendix 1.

16 Risk & Mitigation

16.1 As outlined in the New Corporate Strategy: Vision 2036 and Corporate Delivery Plan report at Appendix 1.

17 Background Papers.

17.1 As outlined in the New Corporate Strategy: Vision 2036 and Corporate Delivery Plan report at Appendix 1.

18 Appendices

- 18.1 Appendix 1 New Corporate Strategy: Vision 2036 and Corporate Delivery Plan report.
- 18.2 Appendix A 4-year Corporate Delivery Plan
- 18.3 Appendix B Summary of the achievements/outcomes from the Corporate Strategy 2020 2024.
- 18.4 Appendix C Report on the Public Consultation
- 18.5 Appendix D Performance and Risk Management Framework
- 18.6 Appendix Di Performance and Risk Management Diagram
- 18.7 Appendix Dii Performance and Risk Management Calendar
- 18.8 Appendix E Communications and Engagement Strategy